TEMASEK

Temasek Climate Journey

GPCA Climate Training

Nov 2023

Temasek's commitment to addressing climate change

Institution

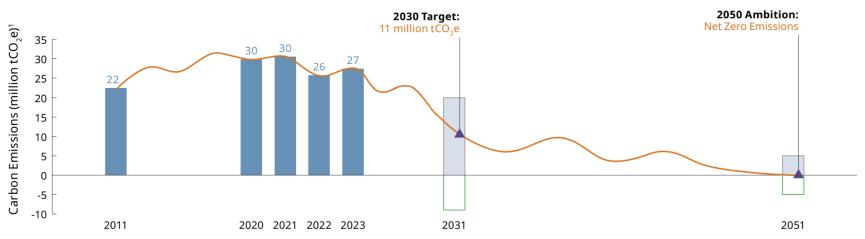
- Carbon Neutrality: Achieved our target of carbon neutrality as a company in 2020 and have maintained this status
- Long Term Incentives: A portion of our long-term staff incentives is aligned with our portfolio carbon targets

Portfolio

- 2030 Target: Reduce net carbon emissions attributable to our portfolio to half the 2010 level (11million tCO2e)
- 2050 Ambition: Net zero carbon emissions
- Internal Carbon Price: US\$50 per tCO₂e in 2022, aim to increase to US\$100 per tCO₂e by 2030

(for year ending 31 March)

Towards Net Zero



- Historical Total Portfolio Emissions² Total Portfolio Emissions² (Illustrative) Negative Emissions³ (Illustrative)
- Pathway for Net Portfolio Emissions (Illustrative)
- ▲ Calendar year emissions data and targets are reported in the subsequent financial year

Source: For Temasek's full TCFD disclosure, please reference: https://www.temasek.com.sg/en/sustainability/focusing-on-climate-change

Measuring Temasek's portfolio (financed) emissions

Highest Rank Reported Directly to Temasek Obtained directly from Portfolio Companies (Bottom-Up) Reported through S&P Global Obtained directly from S&P Global Obtained directly from S&P Global Wodelled by Carbon Efficiency Using S&P Global's carbon efficiency averages (Carbon-to-Revenue) Modelled by Carbon Intensity Using S&P Global's carbon intensity averages (Carbon-to-Valuation) Lowest Rank

Scope of Emissions

- Scope 1 and Scope 2 emissions of the underlying companies
- Scope 3 emissions currently excluded

Attribution Approach

 Temasek's ownership interest in each company, "equity share approach" (not the PCAF enterprise value approach)

Asset Classes

- Included: Listed Equity, Private Equity
- Excluded: Funds, Credits

Temasek's pathway to decarbonising the portfolio

Temasek deploys a three-prong approach to drive decarbonisation across our portfolio and beyond



Investing in Climate-aligned Opportunities

- Investments in carbon efficient businesses and decarbonization solutions
- Strategic partnerships to scaleup and accelerate decarbonization

Through GenZero and other investments:

- Nature-based and tech-based solutions that result in emissions removals
- Enable a transparent and robust carbon market / measurement reporting and verification (MRV)

Enabling Carbon Negative Solutions





Encouraging
Decarbonisation Efforts
in Businesses

- Engaging portfolio companies to accelerate climate transition
- Catalysing decarbonisation solutions in hard to abate sectors (e.g. SAF for aviation)

Investing in climate-aligned opportunities



I. Carbon Footprint Analysis

Carbon emissions

Carbon intensity

Carbon efficiency

Carbon spread



II. Climate Risks (Physical & Transition)



Physical risk analysis is built on:

- Reviewing climate hazards expected by geographical area
- Analysing potential impacts of those hazards on company assets and how company is mitigating those risks

Transition risk includes discussion on:



 Evolving customer preference lower emissions and use of sustainable materials in manufacturing

Assessment of vulnerability of physical assets



Review of product portfolio and strategic positioning





III. Climate Opportunities (if applicable)

Climate opportunities can include:

Resource efficiencies and cost savings

Development of new products & services

Access to new markets

Increased customer demand

Supply chain resilience

Internal carbon pricing in the form of a carbon spread

Carbon Spread = Current emissions* (tCO₂e p.a.) x Carbon price / Market Value (US\$)

Applicable Investments

Applicable to all equity and equity like (e.g. convertible, preferred) investments

Currently, does not apply to credit and other non-equity investments

Key Inputs Required Scope 1 & 2 carbon emissions tonnes p.a. for the latest full year Carbon price updated to <u>US\$50 per tonne</u> for FY23

Encouraging decarbonisation in businesses

Dimensions Description **Governance &** An organization's ability to manage climate risks and capture opportunities, including (i) board oversight, (ii) **Organisational** senior management's leadership, accountability (e.g., KPI and incentives), and management of the company's **Competencies** climate change strategy and goals, and (iii) organization wide climate competencies. Integration of climate-related risks and opportunities into the company's strategy including capturing new Strategy sources of revenue / innovation from the transition, decarbonization / efficiency of operations, and building longterm resilience. Strategic allocation and availability of capital to fund decarbonization plans and develop green growth to achieve **Capital Allocation** GHG targets and Paris alignment. Incorporation of various scenarios resulting from material climate-related risks and opportunities (e.g., ambition **Scenario Planning** level/ degrees and time horizon) to test the resilience of business strategy and operations, and to guide transition strategy. Incorporation of all relevant climate related risk factors (e.g., physical, transition, reputation, legal) into risk **Risk Management** management systems and processes, including decisions to mitigate, adapt, and transfer risks. **GHG Reduction Targets** Setting of near-, medium- and long-term GHG reduction targets, including net-zero ambitions, across scope 1, 2, 3 (where material), and scope "4" (avoided / reduced GHG); tracking of progress against the targets. & Progress External Involvement & Alignment and engagement in trade associations, coalitions and partnerships that are advancing climate progress.

External Verification & Disclosures

Engagement

Climate-related disclosures that are aligned to market standards and encompasses all material considerations, which are also independently verified.